

# DEPARTMENT of COMMUNITY and NEIGHBORHOODS

MARCIA WHITE Director

#### CITY COUNCIL TRANSMITTAL

Lisa S	Shaffer, Chief Administrative Officer	Date Received:  Date sent to Council:	
TO:	Salt Lake City Council Chris Wharton, Chair	<b>DATE:</b> 06/30/2020	
FRO	M: Marcia White, Director of Commun.	ity & Neighborhoods	
(MA)			

**SUBJECT:** Funding Our Future Year Two Quarter Three Update

**STAFF CONTACT:** Christianna Johnson, Funding Our Future Engagement Specialist, christianna.johnson@slcgov.com, 801-599-3323

**DOCUMENT TYPE:** Information Only

**RECOMMENDATION:** Per Council request, the Administration is providing an update on Funding Our Future related activities and a look ahead at next steps. Staff welcomes any questions and comments that this information may raise for Council Members.

**BUDGET IMPACT:** None

**BACKGROUND/DISCUSSION:** Year 2 Quarter 3, from January 1st to March 31<sup>st</sup> 2020, started out with continued progress on multiple programs (despite work on many projects, such as streets maintenance and streets reconstruction, is more limited during the winter) but concluded with COVID-19 rapidly changing many aspects of Funding Our Future, as well as all of our lives, in profound ways. The ongoing pandemic only highlights how critical many programs of Funding Our Future are for vulnerable members of our community, especially in regard to housing stability.

Funding Our Future sales tax revenue continues to support Salt Lake City programs and staff members in the areas of housing, transit, streets, and neighborhood safety:

#### Housing

- Staff
  - The Mayor Office's Census Coordinator established partnerships with the Census Bureau and Salt Lake County, developed a bilingual website, and developed marketing materials to address Hard-to-Count populations. The 2020



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- Census officially started March 12<sup>th</sup>; in response to COVID-19, outreach strategy shifted to digital outreach.
- The Housing and Neighborhood Development's (HAND) Community
   Development Grant Coordination Administrator continues to oversee administration of Funding Our Future housing programs.
- The Planning Division's Additional Planner continues to focus on housing related zoning issues.

#### Programs

- HAND continues to work closely with community partners to assist with the deployment of all housing programs. They are working diligently to deploy their available funds into the community with programs like House 20, Shared Housing, Rent Assistance, Down Payment Assistance, Landlord Tenant Mediation, and more. Due to COVID-19, some agencies have encountered difficulties; however, they have been able to continue providing services to qualifying members of our community. Funding Our Future funding has been key in assisting some of the community's most vulnerable during this difficult time.
- There are currently 9 properties in the **Community Land Trust (CLT)**. HAND continues to identify properties to acquire to place in the CLT.
- The Redevelopment Agency (RDA) in partnership with Community and Neighborhoods (CAN)/HAND, developed a plan for administering Land Discounts & Financing. The first loan from the Housing Development Trust Fund's (HDTF) program was awarded in February 2020.
- All program outcomes to date are reported in *Housing Year 1 and Year 2 Quarter 3 Updates*.

#### **Transit**

- Staff
  - The Transportation Division's Transit Planner launched, and continues to update monthly, an online transit dashboard featured on the Funding Our Future website and the Planning Division's Planner continues to work on transit related zoning ordinance amendments.
  - The Transportation Engineer and Engineering Division's Project Engineer continue to manage projects related to Funding Our Future, particularly complete street transformations that combine bond reconstructions with FTN corridor infrastructure, such as 200 South and 600 North.
  - The CAN Civic Engagement Team's Civic Engagement Specialist continues to coordinate engagement for Funding Our Future projects, including the transit critical need area. The Specialist created an updated engagement plan in response to COVID-19 and updated the Funding Our Future website with the new bond project map (created by GIS Specialist in Engineering) and a new overview video (created by SLC Media Services).



# DEPARTMENT of COMMUNITY and NEIGHBORHOODS

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#### Programs

- Salt Lake City saw continued ridership increases on the new Frequent Transit Network (FTN) along 200 South, 900 South, and 2100 South as compared with the same month in 2019 up until physical distancing measures went into effect in response to COVID-19. Temporary bus service reductions related to COVID-19 were introduced in April 2020. Salt Lake City and Utah Transit Authority (UTA) have developed addenda to the interlocal agreement (ILA) to implement local and regional service increases on additional corridors for 2021 and 2022, pending impacts of COVID-19 on sales tax receipts for both agencies, which will be transmitted to City Council for approval. A consultant continued to work on the Frequent Transit Network (FTN) Branding & Outreach to create a unique brand for the FTN. The Salt Lake City survey to seek public feedback, as well as name suggestions, for the FTN closed in March 2020; it received approximately 1,000 responses. The next step is for Salt Lake City to vet naming and branding with UTA and conduct legal review (copyright, etc.). The team also developed transit social media posts related to COVID-19 to reinforce the importance of transit to essential workers and inform the public regarding safety in taking transit.
- o **Transit Route Improvements** (along the new FTNs and beyond) continue, related to bus stops on the Route 21, the future 600 North Route, the 200 South transit priority corridor, and more.
- Salt Lake City Transportation continued to collaborate with UTA for On Demand Ride Services (Home to Transit Pilot) to help Salt Lake City residents connect to transit services from low-density neighborhoods. Because the program had not been launched when the pandemic hit, it was suspended until the fiscal impacts are better understood; it is ready to launch when funding is available.
- Work to Transit activities in Research Park resulted in a formalized Transportation Management Association (TMA), which is focusing on shuttle service and infrastructure projects.
- All program outcomes to date are reported in *Transit Year 2 Quarter 3 Updates*.

#### **Streets Maintenance**

- Staff
  - The Streets Division's Construction and Surface Treatment Crew continues to increase the number of lane miles that receive surface treatment each year and Equipment and Non-Personnel Services Supplies (materials) support the crew's work.
  - Streets continued coordination meetings with the Engineering Division to discuss the surface treatment candidate selection process. Over 70 lane miles of roads were crack sealed in preparation for a surface treatment during the 2020 construction season. As road temperatures increase, Streets crews will resume asphalt maintenance operations like inlay and level patching to prepare roads for surface treatments to begin in spring 2020. Public online surveys about surface treatment projects were conducted from January to April 2020.
  - o All project updates are reported in *Street Conditions Year 2 Quarter 3 Update*.



# **DEPARTMENT** of **COMMUNITY** and **NEIGHBORHOODS**MARCIA WHITE Director

#### **Neighborhood Safety**

- Staff
  - o The Salt Lake City Police Department (SLCPD) continues to implement funding in the area of neighborhood safety. The SLCPD hired all 50 **New Police Officers** and **Officer Equipment** has been provided. As of April 2020, 35 officers have completed the police academy and Field Training Officer (FTO) Program.
  - The Additional Police Personnel, needed civilian personnel related to the increased police officers, were hired in FY 2018/19. There have been some resignations, so SLCPD will continue to fill these positions to maintain staffing levels.

#### Programs

- The Police Hybrid Sedan Initiative allowed SLCPD to purchase 100 new hybrid police vehicles. As of April 2020, 47 vehicles have been issued. Other expenses in the Neighborhood Safety critical need affect the entire SLCPD, including: Police Salary Adjustments and Police Salary increases and Enhanced Body Camera Initiative.
- All program outcomes to date are reported in *Neighborhood Safety Year 2 Quarter 3 Update*.

#### **Capital Improvement Program (CIP)**

- Funding Our Future sales tax dollars continue to fund ongoing Capital Improvement Program (CIP) projects in Salt Lake City. The specific CIP projects funded are primarily improvements to the public way, enhancing other Funding Our Future initiatives in improving transportation and street projects. Multiple projects have selected contractors in preparation for construction later in 2020 or 2021.
- All program outcomes to date are reported in CIP Projects Year 2 Quarter 3 Update.

Progress also continues with projects funded by the Funding Our Future General Obligation bond:

#### **Streets Reconstruction**

- The Engineering Division is currently planning on four bond issuances; the first \$20 million installment of the \$87 million streets reconstruction general obligation bond was sold in October 2019. This first block of funds will be used for projects designed or constructed in 2020-2022: 500 East, 2000 East, 700 West, 900 East, 100 South, 900 South, 300 West, 200 South, and Local Streets in Districts 1 and 7. Transportation and Engineering staff tailored engagement for each project based on the community affected and the reconstruction's impact. In March 2020, staff started canvassing each project limit to inform adjacent residents about upcoming street reconstruction projects and Engineering hosted a Facebook Live to show the new bond projects map, release the list of the 2020 bond projects, and answer questions from the public.
- All project updates are reported in *Bond Projects Year 2 Quarter 3 Update*.



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**PUBLIC PROCESS**: None

#### **EXHIBITS:**

- 1) Funding Our Future Housing Year 1 Update
- 2) Funding Our Future Housing Year 2 Quarter 3 Update
- 3) Funding Our Future Transit Year 2 Quarter 3 Update
- 4) Funding Our Future Street Conditions Year 2 Quarter 3 Update
- 5) Funding Our Future Neighborhood Safety Year 2 Quarter 3 Update
- 6) Funding Our Future CIP Projects Year 2 Quarter 3 Update
- 7) Funding Our Future Bond Projects Year 2 Quarter 3 Update

# Greater Housing Opportunities Year 1 Update (Jan 1-March 31 2020)





### What's New?

Housing and Neighborhood Development (HAND) continues to monitor the community-based programs listed below. Our community partners work diligently to deploy their available funds into the community. These are on-going programs and HAND will continue to monitor and report until the funds have been fully expended. Several programs have already expended all of their funds. The majority of these agreements are set to expire June 30, 2020, with Utah Community Action's Incentivized Rent Program expiring June 30, 2021.

### **Updates:**

Program	Program Description	What Has Happened	Outcomes	Total Budget
House 20 (managed by The Road Home)	The House 20 Program serves single men and women experiencing homelessness who have frequent interactions with emergency services and homeless service providers.	House 20 is an ongoing program that started in FY 2014/15. 15 participants received housing location, deposit and application fee assistance, rental assistance and housing case management. All funding has been expended.	Total Individuals Served: 42 All funding was expended and this funding agreement expired on October 31, 2019	\$125,000
Shared Housing Program (managed by The Road Home)	The Shared Housing Program provides landlord services, case management, roommate matching, and incentives for risk mitigation for individuals who are at or below 40% AMI and currently homeless.	The Road Home is currently administering the program. They worked with LeSar Consultants and created a toolkit that will be used to train community partners.	Individuals Housed: 4 Landlords agreeing to participate in program: 20	\$100,000
Land Discounts & Financing	Provide gap financing, loans and other incentives to include affordable units in mixed housing developments. Target development for household at 0-60% AMI through the City's Housing Trust Fund.	Three housing projects received funding from the Housing Trust Fund. Lincoln Towers, a 95-unit affordable housing senior project. Centro Civico Mexicano another senior housing project with a total number of 61 units, 49 of which will be affordable. The Denver Street project will be converted from 12 to 22 units of permanent supportive housing for the severely mentally ill. All funding has been expended.	Total Number of Units: 178  Total Number of Affordable Units: 166	\$2,100,000

### **Updates:**

Program	Program Description	What Has <u>Happe</u> ned	Outcomes	Total Budget
Rent Assistance (managed by Alliance House, Asian Association of Utah, Odyssey House, Utah Community Action, Valley Behavioral Health)	This program is designed as a homelessness prevention program that assists residents with overcoming a temporary financial crisis while simultaneously providing supportive services that ensure that participants are better prepared for future financial hardships.	There are a total of 5 community partners under contract to manage this program. Our community partners have been able to provide emergency rental assistance to qualified individuals. At the request of several partners, the parameters surrounding the definition "temporary financial crisis" was broadened. With the expansion of the definition of "temporary financial crisis," our community partners have been able to deploy the funds into the community and assist qualifying individuals/households. This is especially vital during the current COVID-19 epidemic and the financial uncertainty many of those in our community are facing.	Individuals/households given rental assistance: 18  Alliance House: 0 Asian Association of Utah: 3 Odyssey House: 0 Utah Community Action: 14 Valley Behavioral Health: 1	\$656,250
Service Model Program for Most Vulnerable Populations (managed by Utah Community Action)	Funding gaps exist, which leave certain populations vulnerable and in need of assistance with housing. This program is intended to target families and individuals who are not eligible to receive rental assistance through any alternative funding streams.	Utah Community Action (UCA) continues to run the McKinney-Vento Housing Program. They have provided emergency rental assistance for 8 families and are providing case management services for an additional 2 families. VOA continues to run the Assertive Community Treatment (ACT) Team, which provides flexible treatment and support to those with serious mental illness. They continue to operate the Denver Street Apartments, which is housing for individuals living with serious mental illness. They were at or near full capacity (22 residents) for the entire quarter.	McKinney-Vento Number of Households Assisted into Housing: 8 ACT Team Number of Individuals Assisted in Housing: 12	\$218,750
Community Land Trust	Salt Lake City's Community Land Trust is a program that reduces the cost of home ownership significantly, decreasing the purchase price of a home by removing the land cost from the total mortgage price. Homes that are in the Community Land Trust are perpetually affordable as market conditions change.	To date there are nine properties in the Community Land Trust.	The parcels in the Community Land Trust were already owned by the City, as such Funding Our Future funding was unable to support these transactions.	\$250,000
Down Payment Assistance (managed by Community Development Corporation of Utah)	In FY 2018/19 a special incentive was offered to caregivers, law enforcement, first responders, 9-1-1 dispatchers, and educators working in Salt Lake City to purchase a home within city limits. The program is designed so that households at or below 80% Area Median Income (AMI) can receive down payment assistance.	Community Development Corporation of Utah (CDCU) is currently administering this program. The AMI was increased to 100%, but CDCU has not been able to assist any Community Heroes with down payment assistance. They will continue to advertise and promote this program.	Down Payment Assistance Provided: \$0 Households served: 0	\$100,000
Fee Waiver Program for Affordable Housing Developers	Waive City fees related to development in exchange for the inclusion of affordable housing in mixed-income developments.	It was decided by City Council and the Administration that this program would not be funded, and the funds would be re-allocated by City Council.	This line item was removed.	\$320,000

### **Updates:**

Program	Program Description	What Has Happened	Outcomes	Total Budget
Federal Funds Accounting & Grant Reallocation	Fund additional administrative costs for Housing and Neighborhood Development (HAND) staff to create and manage City funded programs.	This critical position oversees the administration of HAND's Funding Our Future allocation. This includes all aspects of the program including application, contracting, reporting, and processing payments.	This was funded by HAND payroll savings, not Funding Our Future.	\$175,000
Additional Planner	Hire one new planning position to manage the impacts related to overall infrastructure upgrades.	An additional Planning position was filled in January 2019 to address increases in workload and free up capacity to address housing related zoning issues.	The planning division has worked, and will continue to work on 4 housing related zoning issues (SRO, RMF-30, affordable housing overlay, adaptive reuse ordinance) plus received applications related to ADUs.	\$101,161
Census Coordinator	Hire a new census coordinator to prepare for 2020 Census and help gain an accurate count. Census data determines federal affordable housing and community development funding to the City.	Census Coordinator position organized & chairs Salt Lake City's Complete Count Committee that meets monthly, beginning in October 2019. Established partnerships with Census Bureau & SL County. The 2020 Census started March 12th, up until that point efforts focused on preparing for in-person community outreach.	Developed bilingual website & marketing materials to address Hard-to-Count populations. In response to COVID-19, outreach strategy had to shift to focus on digital outreach which included planning virtual town halls and developing a new Census Digital Engagement Packet for community partners.	\$80,000
Total		•	,	\$4,226,161

Greater Housing Opportunities
Year 2 Quarter 3 Update (Jan 1-March 31 2020)





### What's New?

As of March 31, 2020, most of our community partners were under contract for each of the programs listed below. They are working diligently to deploy their available funds into the community. Due to the COVID-19 pandemic, some agenices have encountered difficulties, however, they have been able to continue providing services to qualifying members of our community. Funding Our Future funding has been key in assisting some of the community's most vulnerable during this difficult time. These are ongoing programs and HAND will continue to monitor and report until the funds have been fully expended. The Funding Agreements for these programs are in effect through June 30, 2021.

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
House 20 (managed by The Road Home)	Serves single men and women experiencing homelessness that have high interactions with emergency services and homeless service providers. Individuals appropriate for this program also have disabling conditions and other challenges that have resulted in high barriers to accessing permanent housing. Case management and supportive services continue once a person is housed and stabilized.	The Road Home continues to run the House 20 program. The program continues to assist individuals with housing location assistance, deposit, application fees and rental assistance, and housing case management services.	Total Unduplicated Participants in Q3: 4 Total Participants: 19	The Road Home will continue to serve this highly vulnerable population with housing assistance and case management services.	\$250,000
Shared Housing (managed by The Road Home)	The Shared Housing Program provides landlord services, case management, roommate matching, and incentives for risk mitigation for individuals who are at or below 40% AMI and currently homeless.	The Road Home went under contract on March 4, 2020. They are currently expending all of their FY18/19 Shared Housing funding. Their FY18/19 contract expires on June 30, 2020. Once all of the FY18/19 funding is expended, they will start spending down FY19/20.	Total number of individuals placed in shared housing: 0  Total number of landlords agreeing to participate in Shared Housing Program: 20	HAND will continue to work with The Road Home to assist them in spending down their funds. The Road Home will work to move the tool kit created with LeSar Consulting into the community.	\$100,000
Community Land Trust	The Community Land Trust (CLT) seeks to make home ownership perpetually affordable regardless of market conditions. This is due to the fact that the land is owned by the land trust as opposed to the home owner. The CLT removes land cost which decreases the purchase price and thereby reduces the cost of the total mortgage price.	HAND is currently looking for parcels/properties to acquire to place in the Community Land Trust.	Total new parcels placed in Community Land Trust: 0	Currently HAND has placed 9 properties into the CLT.	\$500,000

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total buoger
Emergency Rent Assistance (managed by IRC)	Emergency rental assistance to be provided to refugees and new Americans by the International Rescue Committee (IRC). Up to 6 months full or partial rent will be provided with proof of a "financial shock". In most cases, clients will receive one month of assistance.	As of March 31, 2020, the Funding Agreement was in process.	Total rental assistance granted: \$0	Once the Funding Agreement is returned and recorded, HAND will continue to work with IRC to assist with the implementation of the program.	\$15,000
Rent Assistance (managed by YWCA Utah)	This program is intended to target families and individuals who are not eligible to receive rental assistance through any alternative funding streams. This Emergency Rent Assistance program would be a continuation of YWCA's current Transitional Housing Program. YWCA would receive 6 months rental assistance for 36 units at their Kathleen Robison Huntsman Apartments or 12 months assistance for 18 units.	YWCA went under contract on February 11, 2020. YWCA has been able to place three families in their transitional housing. These families have also begun the process of stabilization as they have pursued economic empowerment services to enhance their ability to build independence.	Number of households housed: 3 Number of children receiving services from The Children's Advocacy and Intervention Program:	YWCA will continue to run their transitional housing program. The stresses of COVID-19 have halted much progress for the families, but services are concentrated on keeping participants healthy and YWCA hopes to resume normal progress very soon.	\$60,000
Landlord Tenant Mediation Program (managed by Utah Community Action)	This program will assist with client costs to help individuals stay in their units and avoid eviction. Program will provide financial resources to avoid eviction, and where necessary, provide a mediator to assist clients through an eviction process. In all cases, case management will be provided.	UCA went under contract on February 7, 2020. Although they have not provided any assistance to date, they are in the process of implementing the program.	Total number of individuals assisted:	UCA has begun implementing this grant and will have outcomes next quarter.	\$300,000
Landlord Assurance (managed by Housing Authority of Salt Lake City)	Implementation of Landlord Assurance Program that would mitigate perceived risks related to renting to low-income clients. Agency will recruit eligible landlords, provide tenant financial assistance, landlord financial assistance, and provide tenant education. Households served will be at or below 60% AMI.	As of March 31, 2020, the Funding Agreement was in process.	Total financial assistance granted: \$0	Once the Funding Agreement is returned and recorded, HAND will continue to work with the Housing Authority of SLC to assist with the implementation of the program.	\$350,000
Down Payment Assistance (managed by NeighborWorks)	This program would continue and expand current down payment program. Providing down payment assistance to any qualified homebuyers or below 80% AMI. Down payment will be an interest-free loan, forgiven after the homeowner has lived in the home for five years.	NeighborWorks went under contract on February 13, 2020. Although they have not granted any down payment assistance, the funds have been allocated to qualifying borrowers.	Total down payment assistance granted: \$0	NeighborWorks awarded funding to assist 3 qualifying borrowers with down payment assistance. They have 3 qualified buyers who are in the process of looking for an affordable home.	\$45,000

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
Down Payment Assistance (managed by Community Development Corporation of Utah)	Down Payment Assistance Program offering up to \$14,000 in down payment assistance to first-time low to moderate income home buyers. Homebuyers will be at or below 100% of Area Median Income (AMI). Down payment will be an interest-free loan, forgiven after the homeowner has lived in the home for five years.	CDCU went under contract on February 13, 2020. They are in the process of advertising the availability of these down payment assistance funds. CDCU is hopeful that with the increase in HUD income limits they will be able to assist families with down payment assistance.	Total down payment assistance granted: \$0	CDCU will continue to promote and advertise this program. With new HUD income guidelines in place, CDCU is hopeful that they will be able to delopy funds to income qualifying families for down payment assistance.	\$133,000
Down Payment Assistance (managed by IRC)	Down Payment Assistance Program by International Rescue Committee (IRC) is offering \$5,000 to \$15,000 in down payment assistance to low to moderate income families. Priority will be given to households with refugees and immigrant backgrounds.	As of March 31, 2020, the Funding Agreement was in process.	Total down payment assistance granted:	Once the Funding Agreement is returned and recorded, HAND will continue to work with IRC to assist with the implementation of the program.	\$122,000
Housing Case Management Program (managed by First Step House)	This Emergency Rent Assistance Program will offer short-term rental assistance, deposit assistance, application fee assistance and case management services for First Step House (FSH) clients that do not meet HUD's definition of homelessness. FSH will provide case management and continue to look to increase employment skills so households can stabilize.	First Step House went under contract on March 4, 2020. They are implementing this funding to assist their clients with application fees, deposit assistance, rent assistance and case management. They are working to develop relationships with landlords to accommodate their clients' housing needs and find them appropriate housing.	Households granted short-term rental assistance: 1 Households granted deposit assistance: 4 Households granted rental app fee assistance: 10 Clients granted case management: 122 Other services provided by grant: 41	First Step House will continue to provide housing and case management services to their clients. They will continue to build relationships with landlords to increase housing options for their clients.	\$385,000
Rent Assistance: Targeted Populations (managed by Alliance House)	Rental Assistance Program for homeless or at risk of becoming homeless adults with severe and persistent mental illness (SPMI). Agency will identify community based housing opportunities, assist with application, deposit and rent costs. Agency will provide wrap around case management and look to find an appropriate permanent housing voucher.	Alliance House went under contract on March 13, 2020. Due to Funding Our Future funding, they were able to assist 5 of their members into housing amid the COVID-19 crisis. Two of those members were actively homeless and they placed them in stable permanent housing.	Total number of individuals placed in housing: 5	Alliance House will continue to assist their members into housing and continue offering case management services.	\$40,000
Intensive Case Management (ICM) Team (managed by VOA Utah)	Continue to build out an a community-based case management team that provides intensive case management after women from the Volunteers of America (VOA) Geraldine Homeless Resource Center become housed. Program will increase number of case managers and support staff available. Request includes all operational support for this expanded team.	VOA went under contract on March 4, 2020. Since going under contract, VOA has been working to get their program "up and running" and identifying candidates for participation in the program. Their work has been slowed by COVID-19, but they have successfully housed an individual who had been homeless for several years and have offered case management services to their clients.	Total number of individuals housed: 1 Total number of individuals receiving case management services: 4	VOA and HAND will continue to work together in implementing this program. Due to COVID-19, VOA has had to spend many hours gathering documentation that is normally acquired very easily. As COVID-19 subsides, VOA should be able to resume normal methods of collecting documentation.	\$100,000

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
Community Development Grant Coordination	Fund administrative costs for HAND staff to create and manage Funding Our Future (FOF) Housing programs.	Community Grant Administrator oversees implementation of programs that have funds appropriated by Funding Our Future.	This critical position oversees the administration of HAND's FOF allocation. This includes all aspects of the program including application, contracting, reporting, and processing payments.	Community Grant Administrator continues in same capacity.	\$99,408
Additional Planner	Hire one new planning position to manage the impacts related to overall infrastructure upgrades.	An additional Planning position helps to address increases in workload and free up capacity to address housing related zoning issues.	Planning Division has worked and will continue to work on 4 housing related zoning changes (SROs, RMF-30, affordable housing overlay, Adaptive Reuse ordinance).	Planner continues in same capacity.	\$107,333
Census Coordinator	Hire a census coordinator to prepare for 2020 Census and help gain an accurate count. Census data determines federal affordable housing and community development funding to the City.	Census Coordinator position organized & chairs Salt Lake City's Complete Count Committee that meets monthly, beginning in October 2019. Established partnerships with Census Bureau & SL County. The 2020 Census started March 12th, up until that point efforts focused on preparing for in-person community outreach.	Developed bilingual website & marketing materials to address Hard-to-Count populations. In response to COVID-19 outreach strategy had to shift to focus on digital outreach which included planning virtual town halls and developing a new Census Digital Engagement Packet for community partners.	Moving forward, efforts will focus on developing new partnerships that specifically support digital engagement and planning more bilingual town halls. As of the beginning of April 2020, Salt Lake City's Census response rate was 51%. Continue to focus on community outreach targeting the Westside neighborhoods, college students, renters and undocumented/Dreamer population.	\$80,000
Land Discounts & Financing	Provide low cost financial assistance to incentivize development and preservation of affordable housing within SLC. Requests for funding shall be presented to Housing Trust Fund Board for recommendation and approval by RDA Board of Directors. Funding shall be provided as gap financing to cover difference between total development costs and amount that can be secured from other funding sources.	RDA and CAN/HAND have developed a plan for administering funds. Working within the legislative intent provided by City Council and RDA Board, plan includes administrative policies and procedures for 1) applicant eligibility, 2) project eligibility, 3) eligible uses of funding, 4) project prioritization, 5) income limits and affordability period requirements, 6) loan terms and conditions, 7) funding priorities, 8) evaluation and approval process, and 9) monitoring and compliance.	RDA developed program materials, including an application form and handbook. The first loan from the Housing Development Trust Fund's (HDTF) Funding Our Future program was awarded in February. After the Housing Development Trust Advisory Fund Board unanimously recommended approval, the RDA Board approved the \$1 million loan request from the HDTF for Diamond Rail LLC to build a mixeduse, mixed-income, six-story development on 1.08 acres at 535 West 300 North Street. Of the 80 residential units in the building, 50 units will be deed restricted as affordable - 44 units at 41-50% area median income (AMI) - 11 units at 40% AMI and below.	RDA and CAN/HAND will market program and process applications once plan for administering funds is finalized. Construction of the Diamond Rail building is expected to begin in late in 2020 and be completed by April 2021. \$1.6 million is currently available for future allocations of Funding Our Future tax revenue. The RDA will continue to market this funding available on a first come first serve basis.	\$2,590,000
Total					\$5,276,741

Better Transit Service
Year 2 Quarter 3 Update (Jan 1-March 31 2020)



FUNDING OUR FUTURE

### What's New?

Salt Lake City saw continued ridership increases on the new Frequent Transit Network along 200 South, 900 South, and 2100 South as compared with the same month last year up until physical distancing measures went into effect. An extensive outreach campaign was conducted, with a survey and in-person presentations from late 2019 to early 2020. The next phase of outreach is being planned so it is ready to roll out when frequent service levels resume. The City is prepared to pilot the Home to Transit program in partnership with UTA. Work to transit activities in Research Park have resulted in a formalized Transportation Management Association (TMA), which is focusing on shuttle service and infrastructure projects. Similar TMA development activities have been underway in the International Center and West Side industrial areas. SLC drafted a final report on how to best take Hive Pass to the next level, which will be transmitted to City Council for consideration. Progress on programs is updated monthly on the transit dashboard: slcqov.maps.arcqis.com. New staff continue in same capacity.

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
Frequent Transit Network (FTN) Bus Service	Create a Frequent Transit Network (FTN) on key initial corridors with15-min peak service and 30-min off-peak service 7 days a week. Buses have been rolled into the service cost calculator.	Continued operation of FTN routes that were launched in August along 200 South, 900 South and 2100 South, with additional improvements to service on 400 South. Temporary COVID-19 related service reductions were introduced in April 2020, and SLC will receive corresponding cost savings.	FTN ridership declined during the winter consistent with what is typically seen at that time of year, and systemwide ridership declined sharply as social distancing measures were put into place. It is notable that the Route 9, which was newly created to serve local trips, has matched or exceeded ridership on Routes 2 and 21.	SLC and UTA have developed addenda to the ILA to implement local and regional service increases on additional corridors for 2021 and 2022, pending impacts of COVID-19 on sales tax receipts for both agencies, which will be transmitted to City Council for approval.	\$5,307,845
Frequent Transit Network (FTN) Branding & Outreach	Develop FTN branding, marketing materials, and an outreach program.	Created an FTN "Meeting in a Box" toolkit for the public to use. Conducted a survey (online and in person) and visited with community groups and senior centers Citywide to provide FTN education and gather input on the system, as well as on the branding and naming of the network. Hosted a Facebook Live for the public about the FTN. The team also developed transit social media posts related to COVID-19 to reinforce the importance of transit to essential workers, and inform the public regarding safety.	Received approximately 1,000 survey responses, online and in person, from community meetings during January to March 2020. These inform a variety of elements including capital improvements to stops and bike/ped connections to transit, the types of trips people can make because of the service changes, and ideas for branding the network.	Salt Lake City will vet naming and branding with UTA and conduct legal review (copyright, etc.).	\$100,000
On Demand Ride Services (Home to Transit Pilot)	Provide on-demand ride services to expand the reach of transit services into low-density residential neighborhoods.	SLC developed a plan with UTA to expand the on-demand ride services pilot that UTA launched in Southwest Salt Lake County in October 2019. Via produced ridership forecasting and cost estimation for a service area comprised of the Rose Park, Poplar Grove and Glendale neighborhoods.	Initial modeling points to West Side neighborhoods as having highest ridership potential and greatest efficiencies for conducting a pilot program. Until that program is ready for launch, service will be planned to ensure that this area of the City continues to be served, and once launched, service efficiencies are anticipated.	Await sales tax stability and the refunding of the program. Because the program had not been launched when the pandemic hit, it was suspended until the fiscal impacts are better understood, but is ready to launch when funding is available.	\$800,000

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
Transit Route Improvements	Fund capital improvements associated with the proposed Frequent Transit Network (FTN), including signal upgrades, ADA enhancements, bus stop improvements, first/last mile connections, etc.	Developed design concepts and a bid package for bus stops on the Route 21, the future 600 North Route, and routes along reconstruction corridors such as 500 East. Launched study to plan the transformation of 200 South to a transit priority corridor. Launched the Sugar House Circulation Plan Update. Drafted an RFP for planning the West Side Hub at approximately North Temple and Redwood and UTA and SLC secured grants for future construction of the facility.	The completed and planned improvements will result in ADA accessible stops at well over 100 bus stops on priority routes across the City, making the system more equitable, convenient, comfortable and, ultimately, supporting increased ridership.	Complete study for future U of U hubs developed in partnership with UTA, Health Sciences, the Veteran's Administration, UDOT, Research Park and WFRC which will yield concept designs and cost estimates for 3 priority hub locations. Complete stop improvement plans for 500 East, Route 21, 1000 North, Route 4, and South Temple. Build stops included in the second bus stop bid package and in bond street reconstruction projects.	\$1,100,000
Planner & Transit Planner	Hire one new planning position to assist in coordination of program activities with other City initiatives and one new transit planning position to create a dashboard for tracking performance and providing public transparency (one Position in Planning Division/one Position in Transportation Division).	Planner addresses increases in workload and frees up capacity to address transit related zoning issues.  Transit planner created transit dashboard. Identified and created project maps through interdepartmental collaboration. Developed a data exchange with UTA.	Planner works on transit related zoning amendments (parking ordinance update, Fleet block rezone, Ballpark area zoning, State Street corridor zoning). Transit Planner finalized and launched Funding Our Future Transit dashboard and updates it monthly.	Planner continues in current capacity. Transit Planner continues to develop open data dashboard, continues working to compile and use data as well as support department with analysis.	\$210,637
Transportation Engineer	Hire one new transportation engineer position to manage the impacts related to overall infrastructure upgrades.	The Transportation Engineer position was filled in 2019 and has begun work on Funding Our Future (FOF) related projects.	Transportation Engineer has managed FOF projects, particularly complete street transformations that combine bond reconstructions with FTN corridor infrastructure, such as 200 South and 600 North.	Engineer will continue to carry transit- related projects through detailed planning and concept design in preparation for construction in coordination with the Engineering and Streets Divisions.	\$100,342
Project Engineer	Hire one new project engineer position to manage projects related to Funding Our Future.	The Project Engineer position was filled in 2019.	Engineer works on improved and timely execution of engineering tasks related to FOF projects.	Project Engineer continues to work on FOF projects.	\$109,398
Civic Engagement Specialist	Hire one new civic engagement position to manage engagement and updates on all Funding Our Future related projects.	The Civic Engagement Specialist position was filled in 2019. Coordinated reporting for Funding Our Future updates in the first 3 quarters as well as other engagement activities.	Created updated engagement plan in response to COVID-19 and updated FOF website with new overview video and bond map.	Specialist continues coordination for FOF Q4 updates. Continue coordinating new critical needs map, monthly e-updates, and additional website updates among other engagement activities.	\$66,166
Total					\$7,794,387

# Improved Street Conditions Year 2 Quarter 3 Update (Jan 1-March 31 2020)





### What's New?

Streets continued coordination meetings with the Engineering Division to discuss the surface treatment candidate selection process and optimization of the Cartegraph asset management software. The goal of the coordination meetings is to update the Cartegraph software to accurately reflect the positive impact of asphalt maintenance operations on road condition and lifespan. While there has been progress made, there is still work to be done, as Streets is finding it increasingly difficult to select quality surface treatment candidates. Public online surveys about multiple surface treatment projects were conducted from January to April 2020. The latest information about surface treatment projects can be found on the <a href="MyStreet webpage">MyStreet webpage</a>.

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
Streets Crew	Create a new Streets maintenance crew that will allow the City to double the lane miles of roads receiving a surface treatment.  Though the objective of this program is to improve the lifespan of city roads, the crew will work year-round to support other operations at the Streets Division such as plowing and salting the roads during snow events.	During the winter months of Quarter 3, asphalt maintenance is entirely weather-dependent, and with consistent snow fall and low road temperatures the crews focus on snow removal, safety training, and equipment maintenance. When the weather cooperates, Streets crews shift focus to asphalt maintenance operations such as crack seal to prepare roads for surface treatments in the spring. Streets also continued coordination meetings with the Engineering Division to discuss the surface treatment candidate selection process and optimization of the Cartegraph asset management software. Finally, Streets redesigned the surface treatment notification flyers to include the Funding Our Future logo, a simpler layout, and a link to the MyStreet webpage where residents can learn more about the Streets Division's operations.	During the quarter, over 70 lane miles of roads were crack sealed in preparation for a surface treatment during the 2020 construction season. Streets is continuing to work with Engineering to change how treatments are reflected in Cartegraph to present an accurate picture of the impact of the treatment crews.	As road temperatures increase, Streets crews will resume asphalt maintenance operations like inlay and level patching to prepare roads for surface treatments to begin in May 2020. In upcoming first weeks of Quarter 4, Streets will begin testing of surface treatment equipment and the updated notifications will be delivered to residents.	\$1,646,322
Non- Personnel Services (O&M/ C&S)	Purchase vehicles to allow the new surface treatment crew to work effectively. Purchase materials and supplies to allow the new surface treatment crew to work effectively.	Streets utilized these supplies to crack seal the roads that are scheduled for a surface treatment in 2020. Additionally, supervisors worked with local construction materials suppliers to procure high quality materials such as chip aggregate and slurry sand for asphalt maintenance operations.	Again, over 70 lane miles of roads were crack sealed during the months of January to March 2020. Streets was also able to procure chip aggregate and slurry sand that is both high quality and compatible with equipment and other materials such as oil.	Streets will continue to use materials, supplies, equipment and vehicles that allow them to prepare the 2020 surface treatment roads.	\$785,348
Total					\$2,431,670

Increased Neighborhood Safety
Year 2 Quarter 3 Update (Jan 1-March 31 2020)





### What's New?

The Salt Lake City Police Department (SLCPD) has hired all 50 new officers and the majority have completed police academy and Field Training Officer Program. The majority of the civilian support positions are filled and the Department is working to retain staffing in those positions. The police vehicles have been purchased and are in the process of being made ready and issued. The body camera initiative is in the procurement process.

Program	Program Description	What Has Happened	Outcomes	Next Steps	Total Budget
Police Salary Adjustments	Fund competitive police salary adjustments.	FY 2019/20 Police salary adjustments have been implemented.	Salary adjustments allow the department to be more competitive in hiring and retention.	Expense continues through FY 2019/20.	\$542,000
New Police Officers (Including COPS Grant)	Fund hiring of 27 officers in FY 2018/19 and an additional 23 officers in FY 2019/20.	- 35 officers have completed police academy and Field Training Officer Program (FTO) - 1 officer was re-hire and did not need to complete the academy or FTO - 12 have completed the academy are in FTO - 2 were unable to complete their academy due to injury/leave and are continuing in a future academy	36 officers additional officers in the field responding to community concerns and calls for service. 14 additional officers are in the academy/FTO and will be in the field upon completion.	Retain FY 2018/19 and FY 2019/20 officer positions.	\$3,225,659
Additional Police Personnel	Hire new civilian personnel related to the increase in police officers.	Majority of positions hired.	Provides support in records, crime lab, social work, data analysis, etc.	Continue hiring process to maintain staffing in these positions.	\$858,136
Officer Equipment Costs	Fund equipment associated with hiring of officers.	Officer equipment has been purchased for all 50 officers.	Provides necessary safety equipment.	Maintain officer equipment and rotational gear.	\$609,720
Police Salary	Fund police salaries.	Implementation complete for FY 2018/19.	Allows PD to be competitive in hiring and retention.	Expense continues through FY 2019/20.	\$2,927,496
Enhanced Body Camera Initiative	Fund officer body camera program.	Evaluation process to purchase using State contract or RFP.	State contract is being evaluated.	Finalize procurement process.	\$512,578
Police Hybrid Sedan Initiative	Fund 100 new police hybrid vehicles.	All vehicles have been purchased. 47 have been issued as of April 2020.	Fleet is working to make ready remaining vehicles to be issued.	Issue the remaining vehicles to PD sworn staff.	\$4,050,000
Total					\$12,725,589

### **CIP Projects**

Year 2 Quarter 3 Update (Jan 1-March 31 2020)





### What's New?

CIP projects are ongoing, the Transportation and Engineering Divisions continue to focus on several projects. Multiple projects have selected contractors in preparation for construction later in 2020 or in 2021. For instance, the Public Way Concrete program—which addresses deteriorated curb and gutter, retaining walls, crosswalks ADA ramps, and other concrete structures in the public way—bidding process has been completed, the contractor has been selected and the construction contract is being prepared.

Project	Overview	Update	Total Budget
Transportation Safety Improvements	Safety for all people traveling is the Transportation Division's first priority. This project provides funding for high priority multi-modal safety improvements. This better empowers Transportation to work quickly to address identified safety needs as part of our efforts to achieve zero fatalities and reduce injuries within our city.	Projects are identified by using data to analyze crash history, roadway configuration and characteristics, and with citizen input. Examples of traffic safety projects include the installation of warranted traffic signals or other traffic control devices and minor reconfiguration of an intersection or roadway to address safety issues.	\$202,000
Traffic Signal Upgrades	This project removes the existing traffic signal equipment that has reached the end of its useful life, including steel poles, span wire, signal heads, and traffic signal loops and will upgrade the intersections with mast arm poles, new signal heads, pedestrian signal heads with countdown timers, improved detection, and left turn phasing, as needed.  Installation of upgraded signals provides improvements in detection for autos and bicycles, as well as pedestrian upgrades. This funding is needed to maintain state of good repair for the traffic signal system.		\$118,310
Bridge Maintenance Program	There are 23 bridges in Salt Lake City, most crossing either the Jordan River or the Surplus Canal. UDOT inspects these bridges every two years and provides the city with a basic condition report. The city is responsible for performing appropriate maintenance activities based on statements in the UDOT report. City Engineering has prepared an ongoing bridge maintenance strategy with the objective of extending the functional life of these structures, and extending the time between major repairs. The funds will be used to address needed repairs and routine maintenance.	Engineering hired a consulting firm to perform bridge evaluations and produce a bridge maintenance plan, which is still being drafted. The section addressing bridges inspected by UDOT is complete. Inventory of bridge spans less than 20 feet and pedestrian bridges is ongoing.	\$250,000
Public Way Concrete Program	This program addresses deteriorated curb and gutter, retaining walls, crosswalks ADA ramps, and other concrete structures in the public way and in coordination with Public Utilities.	The bidding process has been completed, the contractor has been selected and the construction contract is being prepared.	\$402,443
1100 East Curb and Gutter	This project includes the installation of curb and gutter, replacement of all drive approaches, replace deteriorated sidewalk, and install any missing or non-compliant accessibility curb ramps at this location.  The bidding process has been completed, the contractor has been selected and the construction contract is being prepared.		\$221,600

Project	Overview	Update	Total <u>Budget</u>
Rail Adjacent Pavement Improvements FY 19/20	This program addresses uneven pavement adjacent to railway crossings. There are currently three known locations to be addressed. This initial request will allow Engineering to improve one to two of the locations and perform a survey of additional locations to address in future years.  Geneva Pipe has been contracted to fix the rail adjacent pavement as requested by UDOT this year.		\$53,000
Neighborhood Street Livability Improvements	This project, which is highly-supported by the community, desires to increase the livability of streets near homes and businesses and improve the comfort of the at grade McClelland Trail crossings at six eastwest streets (from Harrison to Bryan Avenues, inclusive) between 1100 East and 1300 East. Currently, typical traffic speeds are 10mph above the posted 25 mph speed limits. In addition, the McClelland Trail improvements (2016) created a comfortable trail experience between avenues, but its budget was not adequate to completely address the speed and visibility issues at the crossings of those six avenues.	Project funding will be used to collect additional data; analyze existing conditions and green infrastructure feasibility; perform additional community engagement (including a pop-up test period); and design, prepare construction documents for, and implement the right-of-way elements. Project design will be determined by an analysis of trade-offs, constraints, opportunities, and data collection; and how to achieve the maximum return on investment.	\$349,500
	Salt Lake City Transportation Division has developed multiple options for re-designing McClelland Street between 2100 South and Sugarmont Drive.	The goal is to identify the option that best meets the vision and goals from the Sugar House Master Plan, and which are supported by the Sugar House Circulation Plan, the Pedestrian and Bicycle Master Plan, and the Jordan and Salt Lake City Canal Trail Implementation Plan. Construction is slated for late 2020 or early 2021.	\$500,000
Neighborhood Traffic Calming and 600 East Neighborhood Byway Improvements	The funding will be used to develop and implement two projects: 1) a neighborhood-wide traffic calming plan to address vehicle speeding and excessive cut-through issues in the west Sugar House neighborhood, and 2) improvements to the successful 600 East Neighborhood Byway. The goal of the neighborhood-wide traffic calming plan is to increase the livability in the West Sugar House neighborhood by slowing traffic and installing neighborhood gateway and identity features. Slowing traffic will be achieved using traffic calming measures, designed to fit seamlessly into the existing local roadway network. Reducing the speed of motorists will allow residents to more comfortably walk and bicycle around their neighborhood, to local shops and restaurants, and to the nearby S Line. The second project is to improve the 600 East Neighborhood Byway though minor changes that would better accommodate bicyclists and pedestrians. The 600 East Neighborhood Byway is a successful bicycle and pedestrian-prioritized travel way from 2700 South to South Temple.	As Salt Lake City's first neighborhood byway, it has been a success and seen strong usage from bicyclists and pedestrians. The City has continued to monitor the effects of the 600 East Neighborhood Byway project and has identified areas where minor changes could significantly improve the usability.	\$150,000
Complete Streets Enhancements	This project complements roadway projects that have been funded or for which funds are being requested, but which do not include incorporation of the City's Complete Streets Ordinance and/or recommendations of City master plans.	Project will include the design and construction of bicycle, pedestrian, and transit elements within the public way in conjunction with the design and reconstruction of funded roadway projects.	\$100,000
Total			\$2,346,853

### **Bond Projects**

Year 2 Quarter 3 Update (Jan 1-March 31 2020)





### What's New?

Engineering is planning on four GO bond issuances, the first \$20-million installment was sold in October 2019. The first GO bond streets reconstruction projects are starting in 2020. Residents in Salt Lake City District 1 (Rose Park and Jordan Meadows) and District 7 (Sugar House) received a mass mailing to inform them of the projects happening in their communities. In March, staff started canvassing each project limit to inform adjacent residents about upcoming street reconstruction projects. Also in March, Engineering hosted a <u>Facebook Live</u> to show the new <u>bond project map</u> and also release the list of the 2020 bond projects and answer questions from the public. An intern was hired for the summer to help with outreach on bond projects.

Project	Project Description	What Has Happened	Next Steps	Estimated Cost
500 East: 1700 South to 2100 South	This 2020 reconstruction project will repair the sidewalk, drainage, and gutters. Bus stops will be consolidated and upgraded to meet ADA requirements; new, raised crosswalks will link bus stops; and a new striping design will have a northbound bike lane and southbound shared lane, matching the configuration north of 1700 South. Parking without time restrictions will remain on the west side of the street.	Three stages of neighborhood engagement, including online surveys, door-to-door flyers, and community council briefings. Conceptual design announced in August 2019. Design completed in fall 2019 and included collaboration with UTA, public & private utilities, and urban forestry. Construction is underway. A new waterline is now being replaced, and neighbors will be notified of any impacts to their water service in advance.	Service shut-downs are expected to last no more than two hours at a time. Project is expected to be completed by late fall 2020.	\$1,500,000
2000 East: Parley's Way to Salt Lake City Limits	This 2020 reconstruction project will repair sidewalks, drainage, & gutters. The open irrigation ditch south of 2700 South will be piped, with new curb, gutter, and sidewalk. Road will be narrowed from Parley's Canyon Blvd to Stratford, with a shared use trail on the west side. Improvements at Parley's Canyon Blvd /2000 East intersection will also be considered.	Two stages of public engagement including Sugar House Community Council briefing, door-to door and mailed outreach, and online surveys. Design completed. Construction is underway. A new sewer line and new waterlines are now being replaced. Project team is also coordinating with UDOT projects slated for 2021 and 2022 along I-80 and I-215.	Community members are working with the Arts Council to potentially install an art piece at the new roundabout at the intersection of 2000 East and Parleys Canyon Boulevard. Project is expected to be completed by late fall 2020.	\$1,300,000
700 West: 1600 South to 2100 South	This 2020 reconstruction project will rebuild this industrial roadway, while improving pedestrian access per West Side Master Plan. Asphalt pavement, new curb and gutter, and a new sidewalk on the west side. Driveways will be defined for properties that currently have parking lots across long sections of frontage.	Outreach to adjacent businesses on driveways & changes to frontages. Business owners identified unused driveways that can be eliminated. Community outreach concluded in fall 2019. Design completed. Construction has begun. Stakeholders in the area, mostly big warehouses, will be updated regularly as work progresses.	Approximately 17 stakeholders have registered to receive updates. Project completion is expected by fall 2020.	\$2,000,000

Project	Project Description	What Has Happened	Next Steps	Estimated Cost
300 West: 900 South to 1300 South	New pavement, curb and gutter, improved sidewalks, bikeways, and bus stops upgrades. In addition to safety and mobility enhancements for people walking, bicycling, and taking transit.	Ballpark & Central 9th Community Councils, and Granary Business Alliance were briefed in spring 2019. A consulting firm was selected to help with design and community outreach efforts. Outreach has included: in-person surveys, online surveys, business workshops, pop-up events, an <a href="Accessibility Tour">Accessibility Tour</a> , and community council updates. The design phase has reached 40% completion.	Concept design continues to move forward, final design is expected by fall 2020. The project team will provide an update to internal audiences in early summer. The final preferred alternative will be shared publicly in mid or late summer. Public information will be ongoing from then on. Reconstruction over two construction seasons in 2021 and 2022.	\$600,000
900 East: Hollywood Drive to 2700 South	This 2021 reconstruction project will rebuild the roadway and repair the sidewalk, drainage, and gutters. Bus stops will be consolidated and upgraded to meet ADA requirements. Bike lanes will be added with a raised bike lane on the east side from Fairmont Park to 2700 South. Parking without time restrictions will remain on the west side of the street south of Simpson Avenue.	Design phase is at 40% with scheduled design completion in fall 2020.	Continue to provide design updates to the community.	\$2,600,000
100 South: North Campus to 900 East	This 2021 reconstruction project will reconstruct the roadway and repair the sidewalk, drainage, and gutters. Bus stops will be upgraded to meet ADA requirements. The project will focus on improvements to pedestrian safety with bulbouts constructed at unsignalized intersections and a center between 1000 E and 1100 E. The intersection at University Street will be narrowed to improve safety for pedestrians.	Design phase is at 40% with scheduled design completion in fall 2020.	Continue to provide design updates to the community.	\$3,000,000
200 South: 400 West to 900 East	Design and reconstruction of an arterial street. Corridor pavement and bus stops will be upgraded to accommodate many bus frequent transit network routes along this main corridor for bus service in downtown. Design will take into account recommendations from a Salt Lake County funded study for a new bus passenger center within the project extents per the Transit Master Plan. All sidewalks, ramps, curb and gutter will be brought up to current standards, replaced as needed. Other complete streets elements such as bicycle facilities will be added or improved per ordinance.	Salt Lake City started seeking community input for this project in spring 2020. Outreach is now ongoing and is expected to continue until the 40% design phase is complete by early 2021.	Continue outreach activities until late 2020 and complete the 40% design phase. Design will conclude in 2021. Bid and construction will occur from 2021– 2023.	\$1,000,000

Project	Project Description	What Has Happened	Next Steps	Estimated Cost
900 South: 900 West to 300 West; West Temple to Lincoln Street	Reconstruction in 2021 & 2022, incorporating new pavement, the 9-Line Trail and bus stops on the south side of the street, and repairs to sidewalks, access ramps, and drive approaches. Consolidated approach to design will incorporate the RDA segment 300 West to West Temple.	Finalizing a contract with a consulting firm to help conduct traffic studies, design planning, and outreach.	Outreach is expected to begin by late summer 2020. Final design is expected by early 2021. Construction in the central district area is anticipated to begin by spring 2021.	2,500,000
Local Streets: Districts 1, 7	Reconstruction of local streets will occur in 2020. Projects will include slight changes to accommodate future neighborhood byways. Design will focus on improving pedestrian and bicycle access and crossings.	Design completed. Updates to community councils started in fall 2019. Community outreach continued through early 2020. The reconstruction of local streets is ongoing.	Both local street packages (for District 1 and 7) were sent to bid in early December of 2019. These projects will be completed by late summer 2020. Crews on the field are providing regular updates to those impacted by construction.	\$3,000,000
Total				\$20,500,000

## Funding our Future Q3 2020 Transmittal

Final Audit Report 2020-07-10

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