




CITY COUNCIL TRANSMITTAL


Patrick Leary, Chief of Staff

Date Received: February 1, 2018
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TO: Salt Lake City Council
Erin Mendenhall, Chair

DATE: February 1, 2018

FROM: Patrick Leary, Chief of Staff, Office of the Mayor

SUBJECT: Second Administration Response on the FY 2018 Legislative Intent

SPONSOR: Exempt

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DOCUMENT TYPE: Legislative Intent

RECOMMENDATION: NA

BUDGET IMPACT: NA

BACKGROUND/DISCUSSION: The Administration is forwarding to the City Council the second set of responses to the City Council's Adopted Legislative Intent Statements for Fiscal Year 2018. One more in-depth response will be provided later in the fiscal year.

PUBLIC PROCESS: NA

Salt Lake City Council Fiscal Year 2017-18

Legislative Intent Statement and Administration Responses

Fiscal Year 2017-18

- a. **Golf Enterprise Fund** – The Council expresses the following intents regarding the Golf Enterprise Fund:
- i. Formally recognize in concept the value of expanding revenue-generating opportunities at all City Golf Courses
 - ii. Track any subsidy given to the Golf Fund from the General Fund this fiscal year for possible future reimbursement.
 - iii. Reaffirm the policy commitment to the Golf program remaining an enterprise fund, in keeping with previously adopted Council golf policy.
 - iv. Reaffirm the policy commitment to consider the resolution of the golf funding issues over a 10-year timeline.
 - v. Schedule a policy conversation early in the new fiscal year to confirm or adjust as necessary the Council's policy statements that were established to guide the resolution of the City golf issues.
 - vi. Renew the Council's request that the Administration formally seek proposals from private providers, other governmental entities, community organizations and others through issuance of a formal Request for Proposals (RFP) for operations of the full system of City golf courses.
 - vii. Request the opportunity for input on the Request for Proposals in advance of its release to help assure that any responders will be asked to address issues of interest and concern to both branches.

Administration 1st Round Response – A response related to these items was previously transmitted to the Council from the Department of Public Services.

Administration 2nd Round Response - An RFI to obtain information on golf course management operations and course development investment options and information on companies that provide these types of services was released on 12/8/2017, after input from City Council and Administration. The RFI has a response deadline of 1/17/2018. The City will use the information obtained from the RFI process to evaluate the practicability and the desirability of partnering with golf course management companies to improve the short and long term condition, value, service, and community benefit of City-owned golf course properties.

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- b. **Citywide / IMS projects for CRM and Document Management (applicable to both projects)** – It is the intent of the Council that the Administration will provide an interim report in September/October 2017 (or sooner if ready) about the progress on both of these programs, to

include the information requested in the motion, as well as project scope and objectives, team composition and staffing, and implementation schedule. It is also the Council's expectation that when funding is requested by IMS for shared services, projects or programs in which the Legislative Branch is a key stakeholder (participant, provider of information or recipient of essential services), the Legislative Branch will have the opportunity for meaningful input early in the project to allow for the most efficient and effective use of taxpayer resources in meeting the needs of both branches.

Administration 1st Round Response – The document management citywide steering committee has completed a needs assessment and participated in demonstrations on two of the three products that are currently being considered. The current plan is to have a vendor selected during the second quarter of the fiscal year.

The CRM system licenses have been procured and a needs assessment is complete. IMS is in the process of selecting a system implementer. Technical staff are receiving training and development work is expected to begin in October or November of this year.

IMS management has been coordinating with Council staff on plans to present relevant information regarding the systems to the Council. A member of the Council staff has been the Council representative for both projects and has been actively working with the Council, IMS and the Steering Committee. It is currently anticipated that a briefing on the projects will be scheduled during October.

**Administration 2nd Round Response –
Constituent Relationship Management System (CRM)**

A citywide team led by Jennifer Seeling and Lehua Weaver has met regularly to work on the CRM project. The team has discussed with department and division heads the vision and project plan for the CRM system. Department representatives are currently meeting with consultants from Simplus, the selected implementation partner, I.T. staff, and CRM team leaders to discuss their unique needs and workflows with regard to requests for services and information. Once all discovery meetings are completed, a scope of work will be created and initial system development will begin in February. Mayor, Council, and Public Services will be the pilot departments for the initial product release with other departments following behind.

Document Management System

A citywide selection team has been assembled and has completed a system needs assessment. Potential solution providers used the assessment information to present product demonstrations to the team. The solution providers were short listed and the final two returned for in-depth product demonstrations and pricing. The selection team has selected a provider and is working with the vendor and the City's purchasing department on pricing proposals. The team would be glad to provide further information to the City Council on the selection process to facilitate their approval for the project to move forward and funds expended.

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- c. **Six-month review for Council-added or identified items** – It is the intent of the Council that the Administration provide a six-month update of Council-added budget items and major budget topics, to assess the progress of the projects and plan. (If the project is not moving ahead as intended, the Council may discuss with the Administration whether the funds should be recaptured.) Items would include:
- i. Homelessness
 - ii. Status update on 500 West changes
 - iii. Golf (scheduled tentatively for July)
 - iv. Fleet (continue the discussion of sustainable and/or ideal funding levels)
 - v. Arts Council / Twilight (including plans for Calendar Year 2018)
 - vi. Future funding for the Sustainability Department's Energy and Efficiency Fund
 - vii. Update on Neighborhood Clean-up public engagement (or tentatively in September)
 - viii. IMS projects (separate legislative intent specifies this, too)

Administration 1st Round Response – Council Staff will coordinate the briefings for these updates.

Administration 2nd Round Response - Council Staff will coordinate the briefings for these updates.

- d. **Plan for increasing infrastructure funding** – It is the intent of the Council that the Administration provide a recommendation for how to increase the level of funding for infrastructure on an ongoing basis. A previous report identified ideal funding levels and identified some options, but did not include an Administrative recommendation. This could include working with the legislative branch to develop a concept.

Administration 1st Round Response – There have been numerous meetings over the past couple of years with representatives from all City Departments, including Mayor and Council staff to determine a path forward concerning this topic. The goals of these meetings were to: 1) Determine an appropriate hardscape maintenance program (roadway pavement, sidewalk, curb and gutter, and ADA ramps) in the City's public way. 2) Explore potential funding options to support an agreed upon hardscape maintenance program.

Engineering has provided a proposed program to maintain the City's public way hardscape, which, to date, has been agreed to by participants in this process. We would look forward to any additional opinions regarding this proposed program. One thing to note is that after completion of the pavement condition survey that is currently underway, there may be a need to adjust the program with the updated data. That being said, since the basis of the program is tied to the typical life of pavements and related infrastructure, we would not anticipate a substantial change to the program currently proposed.

Concerning item No. 2, the challenge of finding a path to adequately fund maintenance of our public way hardscape requires input and consensus from numerous City Department's including CAN, Public Services, Public Utilities, Finance and Mayor and Council staff, as well as insuring the recommendations are allowed by State law. The City Engineer desires to put a thoughtful and complete proposal in front of the Council that has support from all of the participating City Departments. The Mayor has put together an Infrastructure Task Force with the goal of determining a path forward in funding the City's Public Way infrastructure needs. We welcome Council's input and participation in meeting this goal.

HAND is preparing the Capital Facilities Plan, which will establish a more thorough picture of the City's total infrastructure needs. This process has required in-depth exploration of current process, objectives and obstacles that complicate the effective administration of infrastructure improvements and maintenance. HAND is working with a consultant to help complete the Capital Facilities Plan. Not only will this be a comprehensive study of the City's capital needs, but also act as an ongoing tool to test different funding scenarios and changing needs over time. We anticipate that the Capital Facilities Plan will be complete by year-end.

Public Services has also been working with a Government Transformation consultant to bring together key stakeholder and administrators of capital within the City to focus on technology solutions. The focus will be towards identifying actionable strategies for achieving a greater effectiveness in improving and maintaining the infrastructure of the City. While each department has employed different technologies to monitor and maintain their specific capital projects, there is a greater need to collaborate on a City wide level to become more transparent and responsive to all the City's capital needs. I have included Nole from Public Services on the email if additional details are needed.

Administration 2nd Round Response - The Pavement Condition Survey has been completed and is being sent via a transmittal to Council for review. A brief overview of the survey results was presented to the Roadway Selection Committee on November 29, 2017. This updated information should help in determining a path forward in funding the City's roadway infrastructure needs.

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- e. **Overall strategy for approving specific infrastructure project funding** - It is the intent of the Council that the Administration consider how to more accurately track and communicate actual funding for specific road projects to make sure the projects and funding are as transparent as possible. This may include returning to a previous practice of appropriating funds by specific project (after vetting through a citizen process), rather than appropriating in larger pools of funding.

Administration 1st Round Response – In 2013, the City Engineering with support of the Administration formed the Roadway Selection Committee. Engineering invites representatives from each Department, including the Mayor and Council staff, to select road projects considering available funds, preliminary project cost estimates, pavement condition, constituent requests, transportation master plans, Public

Utilities planned projects, etc. We believe with the current state of funding available for roadway projects, this has been a successful approach to selecting roadway projects. Engineering would welcome any input from the Council on improving or replacing this process and in creating more transparency. If it is desired by Council and the Administration to select and fund specific public way projects, it is recommended that we return to funding design in the year prior to construction. This would provide more detailed cost estimates, and allow for appropriate coordination of Public Utilities' and Transportation's improvement needs and budget availability. This would also support adequate time and funding for public engagement, especially when changes are recommended to parking, lane reductions or other Complete Streets considerations.

As far as transparency of costs related to existing or past roadway projects, these should be available on the City's CAMP system. If there are questions related to specific past projects, Engineering would be happy to find this information.

Administration 2nd Round Response – The Pavement Condition Survey has been completed and is being sent via a transmittal to Council for review. A brief overview of the survey results was presented to the Roadway Selection Committee on November 29, 2017. This updated information should help in determining a path forward in funding the City's roadway infrastructure needs.

- f. **Fund Balance level** – It is the intent of the Council to work jointly with the Administration to develop a plan for managing and maximizing fund balance in the future, and identify goals for future years (two years, three years, etc.). The Administration has offered to share ideas and information for a joint conversation, including: practices that other cities successfully employ, potentially setting aside some fund balance as a “revenue reserve” and what mechanics that would entail, potential for informally or formally rewarding Departments that identify efficiencies or other opportunities that still meet the service levels established but create savings that can drop to fund balance.

Administration 1st Round Response – The Finance Department is currently considering the best approach to maximizing the fund balance, including a review of the approach taken by other municipalities throughout the country. This is an ongoing process.

Administration 2nd Round Response - Response unchanged.

- g. **Downtown Alliance Safety Ambassador Program** – It is the intent of the Council that staff request a long-term funding plan for the program from the Downtown Alliance and work to schedule a review of that plan. The Council is interested in how the plan could be replicable to other areas in the City, including potentially in neighborhoods immediately adjacent to new Homeless Resource Centers opening in the coming years.

Administration 1st Round Response –

The Council funded a pilot project in the last budget cycle and although the project is being coordinated through the Mayor's Office, HAND is the lead for the City. The project is funded at 50% this fiscal year, and will run from October 2017 through October 2018. If the pilot is successful, the Department of Economic Development will recommend that the project be included in the next SAA budget. It is important to note that there will be a six month funding gap between October of 2018 and when the new SAA would start.

The Downtown Alliance is waiting to sign the contract until they have secured funding from other willing partners. These agreements are anticipated in the near future. These types of projects are more common for high foot traffic areas and may not be beneficial for all future resource center locations.

Administration 2nd Round Response – Response unchanged.

- h. **Evaluate elected officials compensation** – The Council requests the Citizens Compensation Advisory Committee (CCAC) review compensation for elected officials in comparable cities throughout the West. In addition to looking at overall compensation, the review should gather data on compensation levels for council members serving in leadership roles such as chair and vice chair. Based on that analysis, the CCAC should make recommendations in the FY 2018 annual report for adjustments, if any, to elected officials compensation. If additional funding is needed to conduct the review, a funding request should come before the Council with sufficient time for the CCAC to incorporate the evaluation findings and recommendations into their FY 2018 annual report.

Administration 1st Round Response –

- **Status or timeline** – The Council's request to conduct a salary survey for elected officials among comparable U.S. western cities was presented and discussed by the *Citizens' Compensation Advisory Committee* during its summer meeting on 8/29/2017. The Council's request is that this survey also include the gathering of data on compensation levels for council members serving in leadership roles, such as chair and vice-chair.
- **Feedback / 1st round thoughts** – Council input on development and the survey process is highly recommended. Questions include what, if any, specific criteria should be applied in the selection of cities to be included in the survey sample? What consideration, if any, of other factors or information does Council wish to have incorporated into this survey? What funding, if any, is appropriated to have this survey completed by an outside third-party firm?
- **What's been tried / what would work better** – The latest salary survey including elected officials was conducted by the city's Human Resources Department during the fall of 2015. Results of this survey were inconclusive due to the large variance in pay among the cities surveyed and no there was no recommendation by the CCAC for any type of salary adjustment

beyond what was approved for all other city employees. A recommended approach would include having an outside compensation firm conduct this study. As noted above, funding would need to be appropriated if this were to be the direction approved by Council. The Administration recommends coordinating the development of this study in conjunction with the next public safety compensation survey (noted below). The Administration is committed to approaching the Council again in January 2018 to assess whether funding for an additional study should be considered for a subsequent budget.

Administration 2nd Round Response – (Assertions made by the Council during the **November 21, 2017** Council briefing on Legislative Intent) Evaluate elected officials compensation. There are policy reasons for looking at compensation differently than in the past, and not repeating a survey of other cities that has not provided satisfactory information. There were some assumptions made when existing policy was first enacted that are probably no longer relevant, including a ratio of the Mayor's salary to Council salary; time spent by CMs; etc.

- a. Direction for Council staff: Provide additional relevant information for a policy discussion. Council staff has been keeping track of this kind of information.

Administration Response to Nov 21 briefing - The Administration will approach the Council in January 2018 to assess what criteria the Council would like to use for a compensation study. With the criteria established the Administration will include needed funding for the additional study in the FY2019 budget in conjunction with the public safety compensation survey.

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- i. **Secured Parking on 500 West Green Median** – Appropriate funding for the 500 West median secure parking lot with the intent that the Administration evaluate the effectiveness of these improvements and other City interventions in the area in approximately 2 years.

Administration 1st Round Response – Funding has been appropriated for this project. Per the legislative intent, a review of the effectiveness of these improvements will be provided to the Council in approximately two years. Updates on project progress will come with subsequent legislative intent responses.

Administration 2nd Round Response – The parking area on 500 West is now completed and secured. The police department was given access to the gate in December 2017. This area provides secure parking for vehicles during operations such as Operation Rio Grande as well as parking for staff that work at the Community Connections Center to include Social Workers, Bike Officers and Host Officers as needed. Fencing this area has not only provided a secure parking area but has also reduced loitering that was very active in this area when it was a median.

Pictures of the parking area have been included as an attachment at the end of the document.

Fiscal Year 2016-17

- a. **Administration Metrics and Reporting** (*Note: The Council may also consider formalizing these items in the Reporting Ordinance that is currently in process.*)
- i. **Metrics in conjunction with the annual budget (Open)** - A list of performance measures for each department—with the exceptions of the Redevelopment Agency (RDA) and Information Management Services (IMS)—was presented in the FY18 MRB. The Council may wish to request a separate briefing from the Administration that addresses:
- How progress on these measures will be reported and used in the future.
 - How these measures relate to the *What Works Cities* project currently underway.

Administration FY 2018 1st Round Response – A more in-depth set of measures was included with the Capital and Operating Budget Book in FY 2017. These measures will be reviewed and updated in the FY 2018 Budget Book. The Administration is continually promoting the evolution and improvement of metrics associated with budget development, as well as to be used as tools for City departments to track progress and improvement in their own operations. Feedback from the Council regarding measures it considers appropriate is welcome. The measures included with the budget books do not relate to the What Works Cities project. This project will be considered in measures reported moving forward.

Administration FY 2018 2nd Round Response - Response unchanged.

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- ii. **Public Services “...how funding will be achieved to cover the prioritized list of maintenance needs at City facilities, parks, and other open space properties within the Public Services budget...” (Open)** - Administration work on this intent is ongoing. The Council received updated information on two major projects as part of the Public Services budget staff report (May 23, 2017) and may wish to request a mid-year update on them. The projects are:
- The Facilities Division’s Asset Renewal and Deferred Maintenance study for City buildings and assets (due for completion in June 2017).

Administration FY 2018 1st Round Response - Facilities has completed the asset study and is preparing a summary report of the data that will be ready in September. The study resulted in a comprehensive list of deferred maintenance and capital renewal projects by building and asset with cost estimates that will be the basis of future CIP and budget requests. From July to January, Facilities will work on the next phase of the project to barcode all assets and tie them to the work order and inventory systems to streamline operations. By December, we will have completed a draft 10-year plan that will show the effect of various annual funding appropriations on deferred maintenance and capital renewal for each

building. Facilities is working with CND to incorporate and prioritize capital projects into the long-term CIP plan.

Administration FY 2018 2nd Round Response - Facilities completed the 10-year plan and has presented data to the Police and Fire Departments. Presentations will be given to other departments as needed. The data are intended to inform facility investment, such as whether it is more cost effective to renovate a precinct or station versus building a new one, and to provide decision-makers a complete building-by-building summary of deferred maintenance and capital renewal. The data were used in a recently successful TRCC fund application with Salt Lake County that resulted in a grant of \$1,086,500 to perform deferred maintenance on the Sorenson Campus.

- The Parks and Public Lands Division's electronic work order system to track costs and prioritize maintenance (due late 2017).

Administration FY 2018 1st Round Response – The Parks and Public Lands Division's electronic work order system (Accela) implementation is in full swing. We are currently using Accela to track all Division work by priority, while also capturing Cost Items (Labor rates) by resource in relation to Parks Maintenance Work Orders. The expectation has been set for all Parks work to require an Accela Work Order. We have implemented a new app (PS Mobile) that makes it easier for our people to create work orders in Accela while out in the field, which also makes us more efficient in getting work orders assigned out to our employees. Our next step is to get our warehouse inventory in to the Accela database; this will be worked in parallel with the uploading of equipment and materials.

Administration FY 2018 2nd Round Response - Salt Lake City Parks & Public Lands is currently using Accela with the Parks and Open Space Programs. Labor costs are being tracked currently through the SLC PS Mobile application. The Public Services Department has directed Parks & Public Lands to prioritize homelessness tracking and Cartegraph software application testing ahead of the warehouse inventory and the equipment and materials loading for the Accela database. Public Services is also reviewing proposals from Fastenal to track and stock warehouse inventories within the department, which could make the warehouse inventory through Accela redundant. Once the above listed priorities have been completed, Parks & Public Lands will continue working with the Finance Department, as was done with the labor rates, to determine City rates for equipment and load those into the Accela database to begin tracking.

b. Fleet Fund Financial Sustainability (Open) - (Also included on the list of 6-month check-in items.)

Administration FY 2018 1st Round Response – The Fleet Division continues to refine and build out the 10-year plan it presented with the FY18 budget. A key goal of the plan is to provide a roadmap to a cash

purchase structure that will result in greatly reduced maintenance costs. Additional elements will include a proposed Fleet Advisory Committee comprising key users and the Mayor's and Council offices, a Green Fleet strategy for carbon reductions and leveraging state and federal funds, and better analytics achieved by implementing a significant software upgrade that will provide transparency for users with the goal of optimizing fleet utilization.

Administration FY 2018 2nd Round Response - The Fleet Division has done an analysis of various fleet leasing models to determine if shorter leases for the police fleet make sense. Data show the lease is comparable to the current financing model used. Adding a new lease would also affect Fleet's \$4 million debt limit. That said, Fleet is working with Finance and the Police Department on options to purchase vehicles for the recently approved 50 officers and is looking at potential tradeoffs and savings that could improve the replacement fund for all other City vehicles. Fleet continues to refine processes to support the replacement fund, such as charging back lease balances to departments that have at-fault totaled vehicles and charging fees for motor pool use and car washes.

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- c. **Cost Analysis for Development Review Team (DRT) services (Open)** - This item was postponed during the Building Services Audit, which was completed in early 2017

Administration FY 2018 1st Round Response – A response on this request is forthcoming.

Administration FY 2018 2nd Round Response – Response unchanged.

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- d. **Briefing on PERF Study, *Defining Success in Responding to Sexual Violence* (Open)** - The Police Department continues to work with PERF (Police Executive Research Forum) on this study, which is now scheduled to be released sometime in 2017. Chief Brown reported in a Council briefing that the Department has already implemented new lesson plans and policies based on their work thus far with PERF, and that they will continue to review recommendations and standards for additional changes and improvements once the final PERF publication is available.

Administration FY 2018 1st Round Response – The PERF study should be completed in October when it will be presented at the annual Police Executive Research Forum (PERF) meeting. The City will receive a copy at that time.

Administration FY 2018 2nd Round Response – As of early January, Chiefs are still working on edits to the study and hope to publish the document soon.

- e. **Periodic Study of Public Safety Compensation.** *“The Council requests the Administration include funding for this item in the FY 2019 annual budget.” (Open)* - The Administration reported that it will “approach the Council in January 2018 to assess whether additional funding should be appropriated to HR to facilitate another independent study for public safety employees in FY19 or FY20.”

Administration FY 2018 1st Round Response –

- **Status or timeline** – Based on the Council’s expressed intent for a periodic study of public safety compensation to be conducted once every three to five years, the Human Resources department anticipated approaching Council to assess whether funding should be considered for an additional study to be initiated in mid to late-2018.
- **Feedback / 1st round thoughts** – In addition to comparing base pay and factoring geographic (or, cost of labor) pay differences between cities, the HR Department also recommends gathering data on other forms of cash payment given to employees, including shift differential and other pay allowances. Questions include: What is the desired timeline for the next study and report to Council? What funding, if any, will be appropriated to have this survey completed? (Advice of the Department is to have this study completed, again, by an outside third-party firm).
- **What’s been tried / what would work better** – The last public safety compensation study was conducted by an outside firm, FirstWest HR Solutions (now NFP). This study was started in December 2015 and completed in March 2016. The Department highly recommends coordinating development of the survey and seeking input about the survey sample and process from both fire and police union representatives. In the last Legislative Intent response, HR indicated that it would approach the Council again in January 2018 to assess whether funding for an additional study should be considered for a subsequent budget. The administration is still committed to approaching the Council in January 2018 for further direction and to request associated funding needs for the survey.

Administration FY 2018 2nd Round Response – (Assertions made by the Council during the November 21, 2017 Council briefing on Legislative Intent) FY18. Periodic Study of Public Safety Compensation. The most recent study was handled in a way that didn’t fully meet the Council’s intent, for example, by not including early input from the unions. Council Members expressed a willingness to have a policy discussion about the issue, and potentially enact an ordinance, if they remain dissatisfied with the response from the consultant and the Administration.

a. Questions for the Administration:

- i. Is the expectation that this be done within Council Office resources?

Administration Response to November 21 briefing - No. The Administration will work with Council and the respective public safety unions to gather information about a potential survey. Then in keeping with providing the survey every three years the Administration will include a budget request for the survey in the FY2019 HR Department budget.

- ii. When will HR initiate this review process?

Administration Response to November 21 briefing - The Administration plans to approach the Council and the respective public safety unions in January of 2018 to establish criteria for the survey. Once the criteria is established the Administration will include a budget request for the survey in the FY2019 budget with the HR Department.

b. Questions for Council staff:

- i. What would a policy conversation look like, and what info would be needed for it?
- ii. What are next steps?
- iii. Original FY17 Intent: "It is the intent of the Council to request that every three years, the Administration fund an independent study of compensation for public safety employees in the Police and Fire Departments. The study should include a rigorous analysis of job complexity before data collection, using input from discussions with union representatives to collaboratively determine appropriate criteria, comparable cities and scope. The Council requests the Administration include funding for this item in the FY 2019 annual budget."

Fiscal Year 2015-16

- 1. **Building Permit Fee Cost Study (Open)** - Request that a transmittal with the study be provided to the Council. The Council may wish to ask for an expected date of when this will be available.

Administration FY 2018 1st Round Response – This study is ongoing. A final response will be provided once the study has been completed.

Administration FY 2018 2nd Round Response – Response unchanged.

Fiscal Year 2014-15

- 1. **City Cemetery Study (Open)** - The current estimated completion date for the Cemetery Master Plan is June 2017. The Administration held open houses in mid-May.

Administration FY 2018 1st Round Response – The final draft of the Cemetery Master Plan was completed in July 2017. PPL will facilitate an administrative review and solicit public comments. Final document revisions will be completed by October 2017.

Administration FY 2018 2nd Round Response - Salt Lake City Cemetery has completed the Cemetery Master Plan Draft and is working on a transmittal to submit for a briefing to the Council. The transmittal will be complete in early January for scheduling on the Council's agenda.

2. **Maintenance of Business Districts (Open)** - Consider affirming whether this issue is still a priority for the Council. Staff would appreciate specific direction on this work.

Administration FY 2018 1st Round Response - Public Services has reviewed the Central Business District costs to determine cost per block face that could be applied to other enhanced maintenance areas and business districts. Public Services prepared a comprehensive maintenance budget for the RDA for the Regent Street enhanced maintenance area and Central 9th district. The RDA has had discussions with Public Services about potential fee structures including special assessment areas and property owners associations.

Administration FY 2018 2nd Round Response - No further work has been done on this item; however, Public Services is interested in exploring how special assessment areas could be used to fund maintenance costs.

Attachments for Secured Parking on 500 West Green Legislative Intent



